

## FY 2002 RESULTS



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### **Hosts and Contents**

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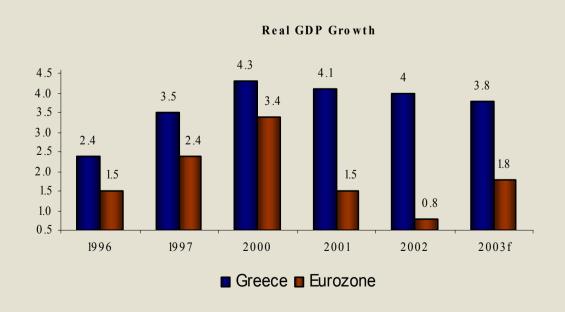


### **MARKET ENVIRONMENT**



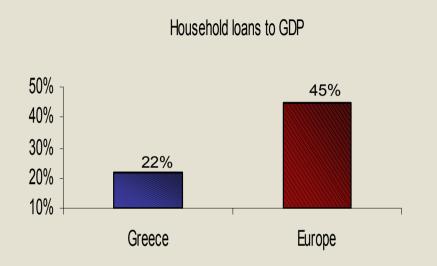
## **Above average growth in Greece**

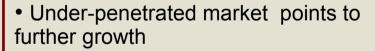
- Greece's GDP growth remains robust
  - EU support transfers
  - 2004 Olympics
  - historically low interest rates
- Inflation remains high, eroding competitiveness



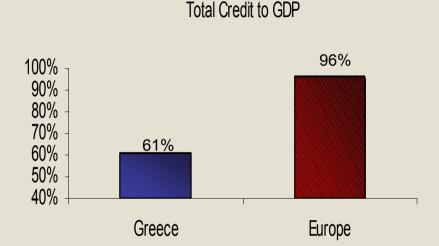
## Lending growth to continue at somewhat lower rates







- Despite a jump in industrial production in Q402, business confidence has recently shown signs of weakness
- Household sector remains healthy
- Some weak areas in the Business sector.
- Growing economy supports corporate debt restructuring efforts







### **Greek Banking Sector**

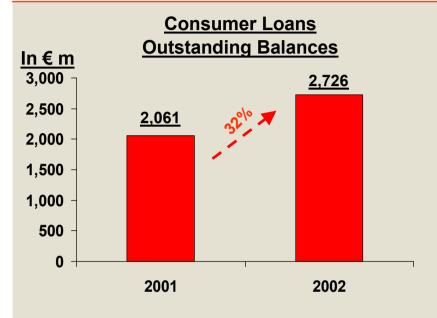
- Competitive pricing pressures easing
- Stringent provisioning requirements by the Bank of Greece
- Prospective liberalisation of consumer credit
- Above average growth in lending, compared to Europe, to be concentrated in the retail segment



### **FY 2002 BUSINESS REVIEW**

# Robust growth in lending - 1% overall market share gain



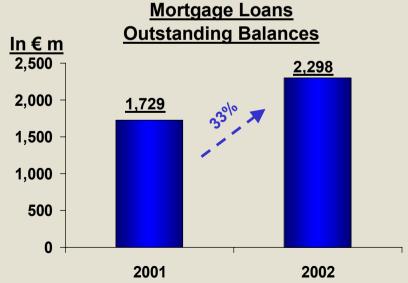


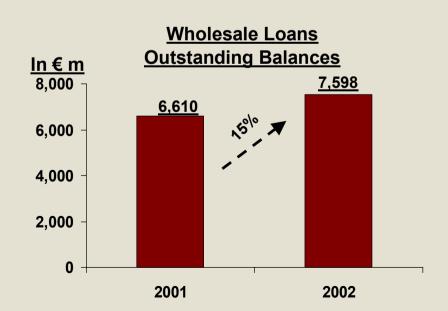
## Leader in Consumer lending & credit cards Market shares of 26% and 32% respectively

Mortgage lending – up 33% y.o.y 11% market share, conservative lending criteria

Small Business Lending - up 38% y.o.y.

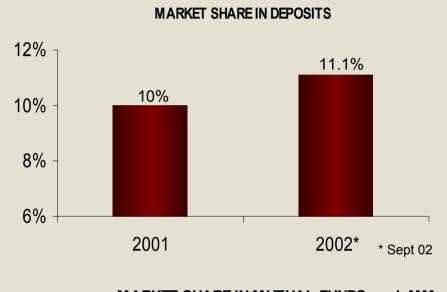
Wholesale Lending - up 15% y.o.y.



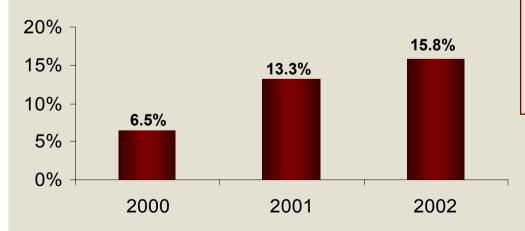




### **Leader in Asset Gathering**



#### MARKET SHARE IN MUTUAL FUNDS excl. MM



- Market share gain of 1% in deposits
- Market share gain of 2.5% in mutual funds (excl. money market funds)
- Customer funds at € 23 bn, up 8%
- First mutual fund manager in Greece to receive fund rating from an international rating agency (S&P)



### Leading investment bank in Greece

### **Equity offerings**

- EFG TELESIS FINANCE maintained top position in domestic equity capital markets.
- Market share rise to 34% in 2002 from 19% in 2001

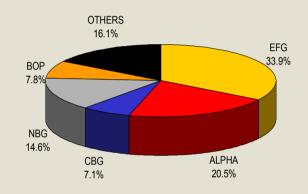
### **Debt offerings**

Market leader in syndicated lending and corporate bond transactions

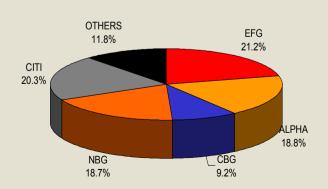
#### M & A transactions

- Completed major private sector transactions in 2002 in the construction, telecommunication, food and other sectors
- Advisor in privatizations and other public sector projects

## EQUITY CAPITAL MARKETS MARKET SHARES



### DEBT CAPITAL MARKETS MARKET SHARES





### **Leading Greek broker**

### Most Successful Merger

 EFG EUROBANK SECURITIES' big market share gain is evidence of the success of the merger of Eurobank, Ergasias and Telesis Securities

### Athens Stock Exchange

- First position with **13%** of the market in 2002, from 9.7% in 2001

### Athens Derivatives Exchange

- Leader with 16.7% market share





### Regional expansion



Acquisition of additional 17% stake in BANC POST, Romania's 3<sup>rd</sup> largest bank, raising total stake to 36% (BPI 17% -GE Capital 9%) Consolidated fully since Nov. 2002



43% stake in POST BANK, Bulgaria's 4<sup>th</sup> largest bank, consolidated under the equity method



Recent Agreement to acquire 67% of POSTBANKA in Serbia

	Post Bank Bulgaria *			Banc Post Romania *			Postbanka Serbia ** Sept.			
€ million	2001	2002	% change	2001	2002	% change		2001	2002	% change
Shareholders' Equity	36	38	5%	99	106	7%		6	6	5%
Total Assets	325	401	23%	546	633	16%		15	13	-11%
Net Profit	2	4	72%	6	6	10%		0.2	0.3	45%

<sup>\*</sup> figures under IAS

<sup>\*\*</sup> figures under Local Accounting Standards



### **Corporate Framework Redesign**

- Creation of 2 integrated market-oriented divisions
  - Retail Banking
  - Wholesale Banking
- Across-the-bank client segmentation based on a cut-off-line at €2.5 m
  - Clients with a turnover below €2.5M serviced by Retail
  - Clients with a turnover above €2.5M serviced by Wholesale
- Eurobank & Ergasias networks integrated into a 2-pillar structure

Retail: 300 "Universal" & "Standard" branches dedicated to serve individuals, professionals and small businesses

Wholesale: 40 "Business Centers" dedicated to serve MEs

Unification of distribution brands



### **Acquisition of EPER, EPAN closed-end funds**

- Take advantage of large discounts to NAV that characterize Greek closed-end funds (negative goodwill to be booked in 2003)
- Reduce tax rate by 5 percentage points in 2003 and 2004
- Streamline institutional asset management operations to reduce cost and increase efficiency
- Increase capital adequacy by 0.8%
- EGM to approve Ergoinvest (EPER) acquisition scheduled in March, EPAN to follow



### **FY 2002 FINANCIAL HIGHLIGHTS**



### FY 2002 - Key Points (IAS)

- Healthy growth in Core Income (NII+Fees) of 13% to € 972m
- Operating cost running at 5% y.o.y on a comparable basis
- Core Profit (NII+Fees-Cost-Provisions) up 7% to € 263 m
- Group Net Profit at €184m, down 10% y.o.y.
- Strong Capital Base at € 1.9 bn Tier 1 RAR at 11.7%
- Dividend of € 0.47 per share, dividend yield at 4.7%

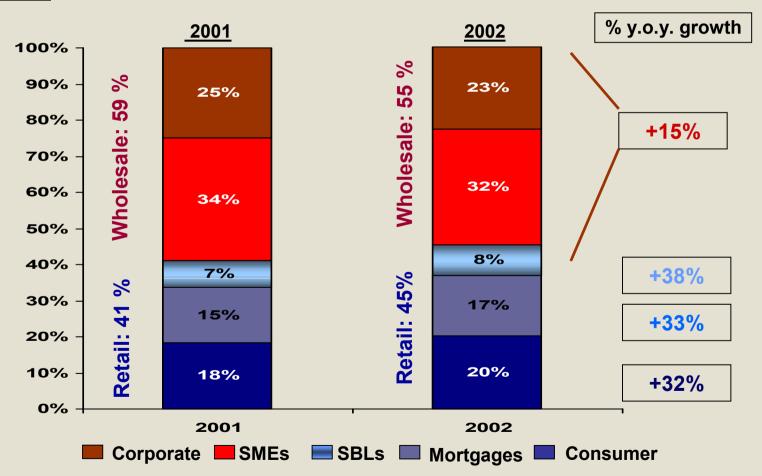


### **FY 2002 FINANCIAL REVIEW**



## Retail clients drive lending growth

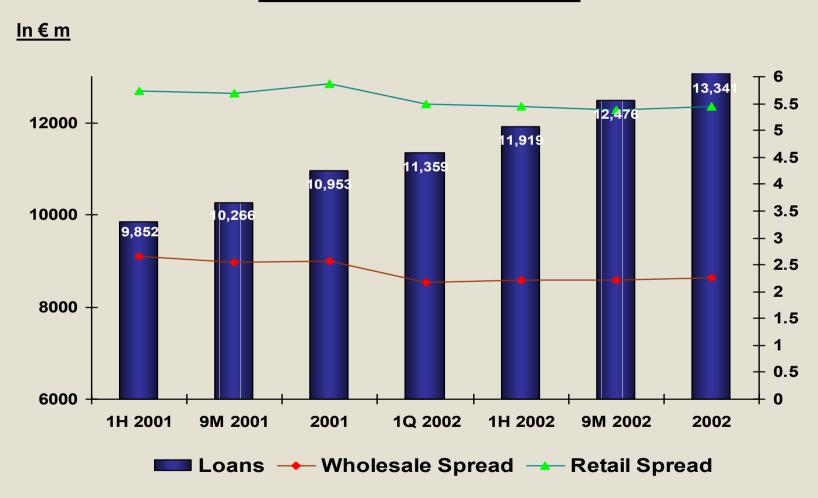
## Loan mix (% of total)





## **Loan Book and Spreads**

### **Loans & Interest Spreads**

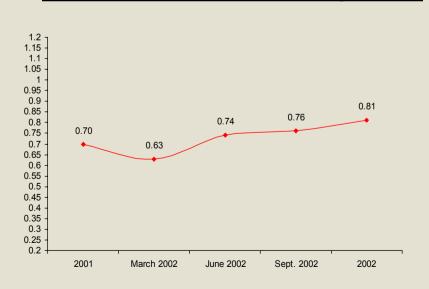


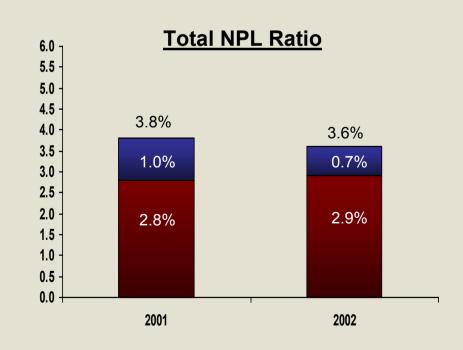


### **Prudent provisioning**

- Strict provisioning policy in view of uncertainty and weakening business confidence
- Provision charge at 0.8% of avg. loans vs. 0.7% in 2001
- Organic NPLs below 3% of total loan book
- Total NPLs at 3.6% of total loans
- NPL coverage at 84%

### Bad debt provisions (% of avg. loans)

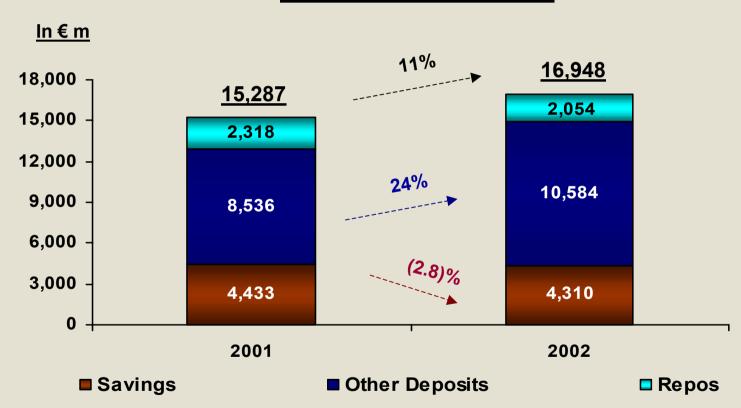




# Deposits & repos +11%, market share gain of 1%



### **Deposits Breakdown\***

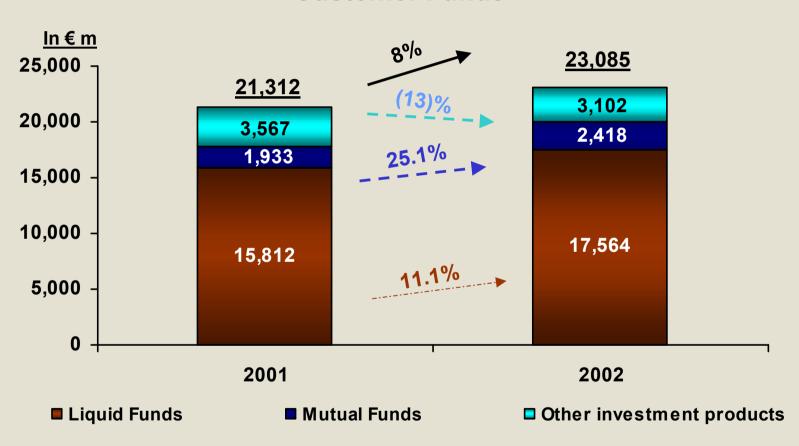


<sup>\*</sup>excluding settlement balances

# **Customer Funds up 8% despite drop in value of equities**



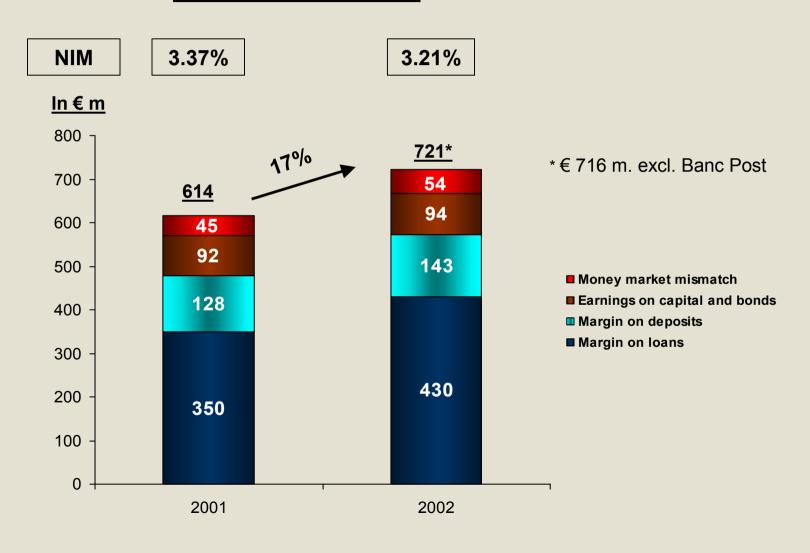
### **Customer Funds**





## Robust 17% growth in NII...

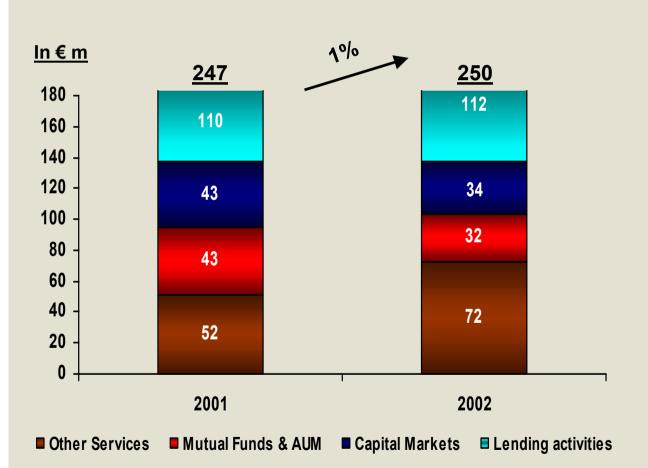
### **Net Interest Income**



# ...and small rise in fee income in a challenging environment...



### **Fee Income Composition**

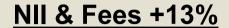


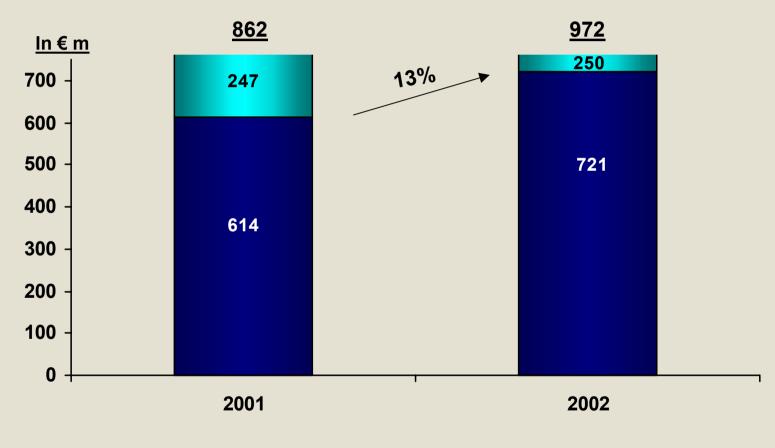
Increase in fees from credit cards, insurance, property, internet banking and other network services

Pressure on fees related to equity brokerage, IPOs and equity asset mgmt



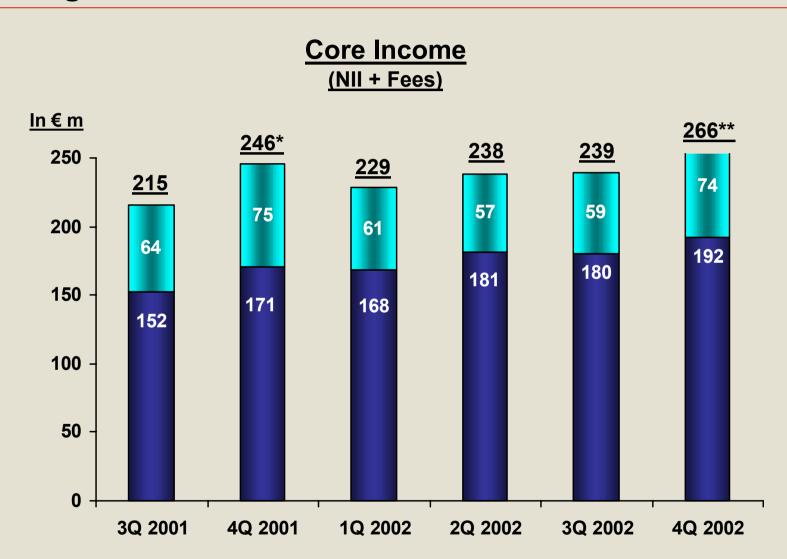
## .. contribute to good growth in Core Income







### **Recurring income**



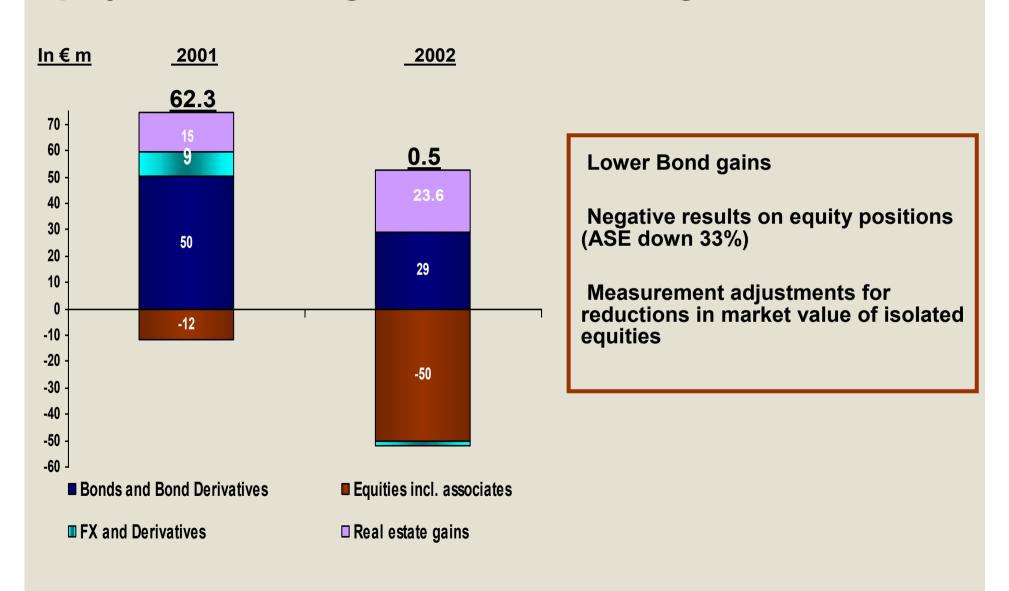
<sup>\*</sup> Telesis first included in Q4 2001

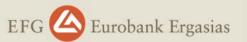
<sup>\*\* € 257</sup> m deducting Banc Post

### **Non-Core Income:**

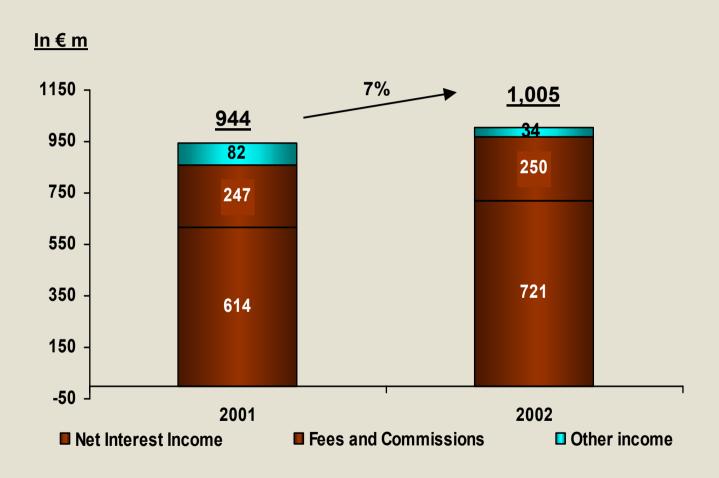


## Equity losses outweigh bond & real estate gains





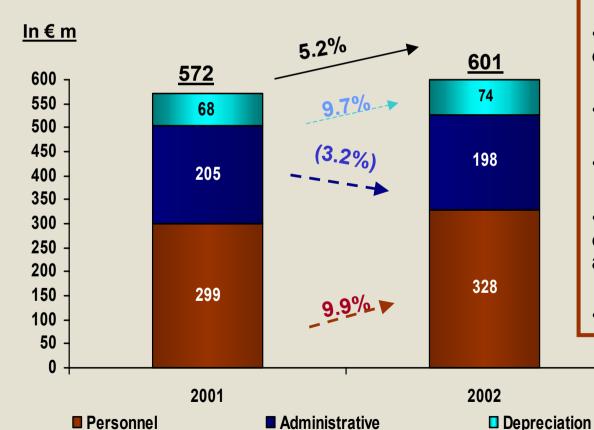
## **Total Operating income up 7%**





### Underlying cost growth down to 5%

### **Comparable Operating expenses**

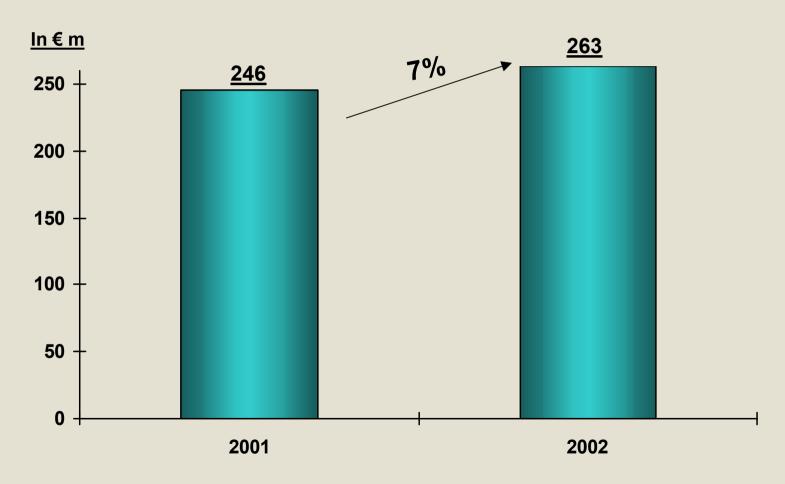


- 2002 reported costs include Banc Post (Nov 02)
- 2001 reported cost figures only include Telesis in 4Q
- Comparable cost up 5.2%
- GR Personnel up 1.8% at 8,700
- Higher personnel costs partly offset by decline in administrative expenses
- Depreciation up 9.7% compar.





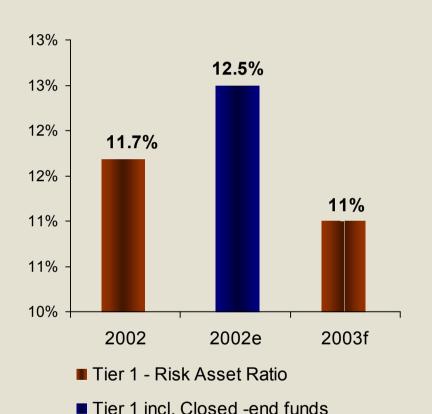
### Core Profit in 2001-2



Core Profit: (NII + Fees and Commissions) - (Operating Expenses + Provisions)

## Strong capitalisation with RAR at 11.7%





- Shareholders' Equity at € 1.9 bn
- Tier 1 capital € 1.8 bn
- RWAs at € 15.2 bn
- Capital Adequacy ratio enhanced by the consolidation of Banc Post
- Merger with EPER & EPAN expected to boost RAR by a further 0.8%
- •Equity to total assets and risk asset ratio are expected to remain high



## Dividend & Share buyback

- Dividend Payout Policy & Share buy back Program reflect:
  - Strong capitalization

Tier 1 at 11.7%

- Underlying capacity to generate recurring earnings
   Core profit up 7% despite aggressive provisioning
- Dividend Yield at 4.7% compares favorably with peers

- Share Buy back Program to continue
  - Returning retained earnings to shareholders
  - 10m of treasury shares will be cancelled for EPER & EPAN merger



### **APPENDICES**



## **Major Balance Sheet Items**

amounts in € million	2002	2001	% change
Total Assets *	24,723	19,199	28.8%
Loans and advances to customers *	13,341	10,953	21.8%
Due to customers *	16,948	15,287	10.9%
Shareholders' Equity	1,899	2,010	-5.5%
Risk-Weighted Assets	15,153	12,734	19.0%
Tier 1 Capital	1,779	1,934	-8.0%

<sup>\*</sup> excl. settlement balances



## **Summary of financial results**

amounts in € million	2002	2001	% change
Net Interest Income	721	614	17.4%
Net Fee & Commission Income	250	247	1.2%
Core Operating Income	972	862	12.8%
Total Operating Income	1005	944	6.6%
Operating Expenses	611	548	11.5%
Provisions	98	68	44.1%
Core Operating Profit	263	246	6.9%
Profit after tax & minorities	184	206	-10.7%



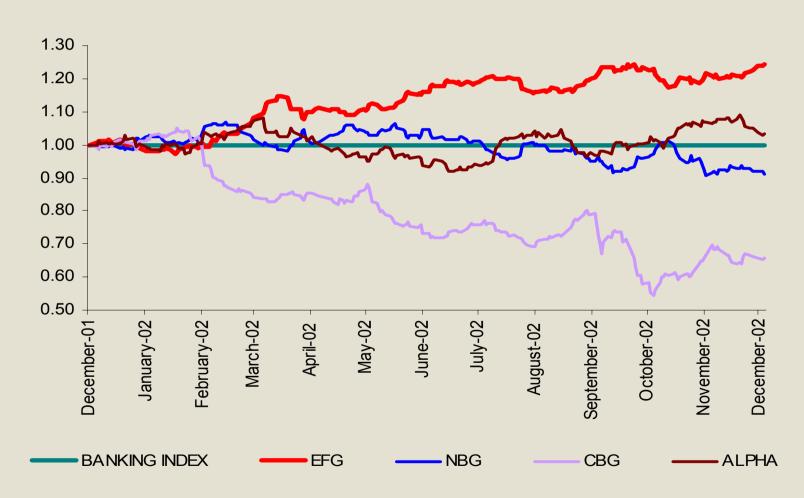
## **Key ratios**

Key Ratios	2002	2001
Loans to Deposits (excl. SB)	78.7%	71.6%
Loans to ATA (excl. SB)	52.7%	55.8%
Provisions to average total loans (excl SB)	0.8%	0.7%
Tier 1 ratio	11.7%	15.2%
Net Interest Margin	3.2%	3.3%
NII & Commissions to total operating income	96.7%	91.3%
Cost to average assets	2.7%	3.0%
Cost to income	60.8%	58.1%
Pre-tax ROA	1.2%	1.8%
After-tax ROA	0.8%	1.2%
Pre-tax ROE	14.1%	16.6%
After-tax ROE	9.4%	10.6%



## **Outperformed Greek Banks again in 2002**

#### Greek Banks vs the Banking Index





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